



URS

Company Overview



October 24, 2013

Overview of URS

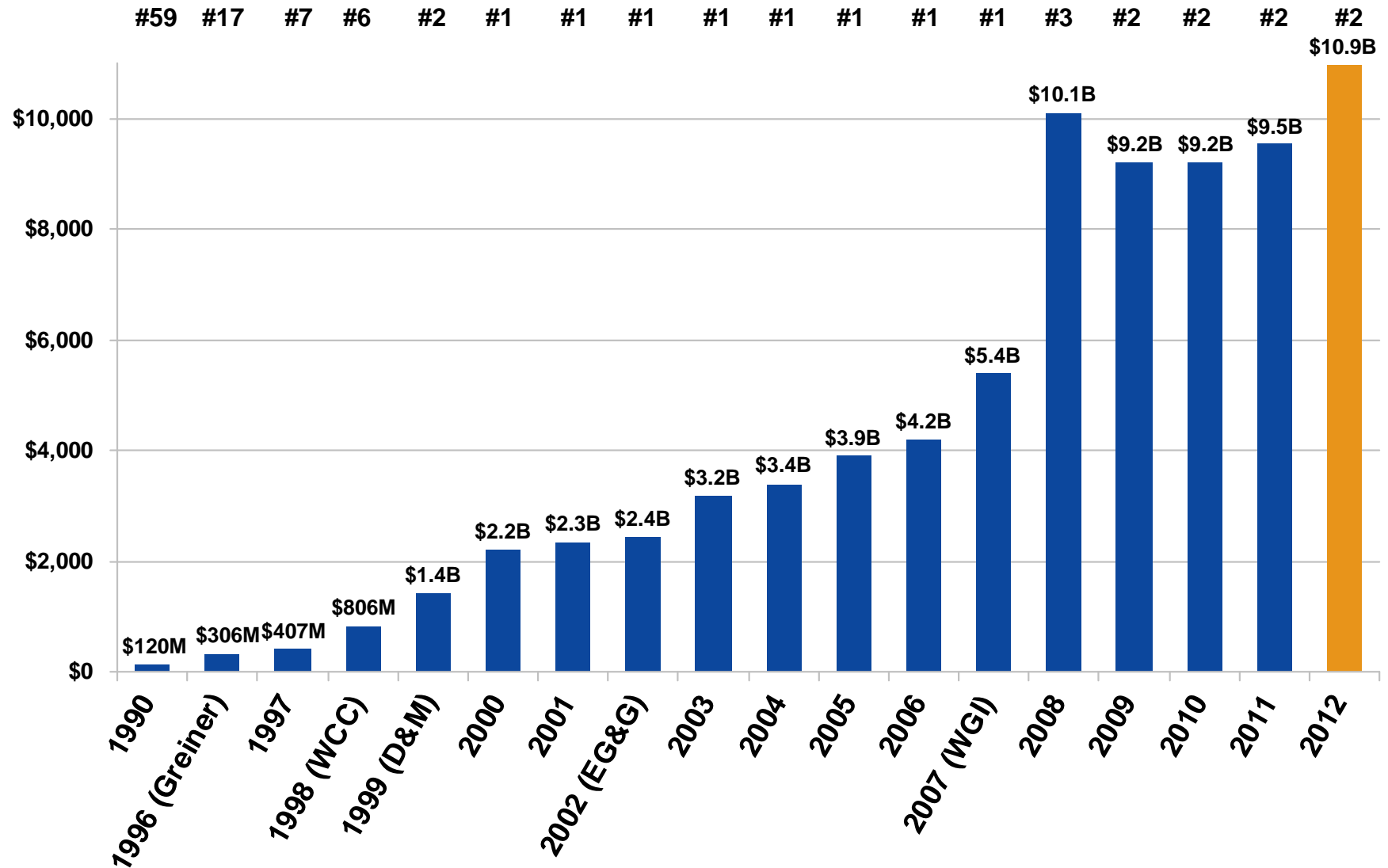
- A Leading Provider of Engineering, Construction and Technical Services for Public and Private Sector Clients Worldwide
- Fully Integrated Capabilities to Support Every Stage of the Project Life Cycle— from Inception through Start-up and Operation to Decommissioning and Closure
- Focused on Five Key Markets:
 - Federal
 - Oil & Gas
 - Infrastructure
 - Power
 - Industrial
- More Than 50,000 Employees in Nearly 50 Countries

Life Cycle Services

- Program Management
- Planning
- Design and Engineering
- Systems Engineering and Technical Assistance
- Information Technology
- Construction and Construction Management
- Operations and Maintenance
- Decommissioning and Closure

Company Revenue

Engineering News-Record Ranking – Top 500 Design Firms



Rankings

- #248 on *FORTUNE* Magazine's List of America's 500 Largest Companies
- #2 on *ENR*'s List of Top 500 Design Firms (In Top 3 for More Than a Decade)
 - #1 in Hazardous Waste; #2 in Transportation; #4 in General Building; #2 in Manufacturing; #4 in Water; #6 in Industrial Process/Industrial; #8 in Power
- #1 on *ENR*'s List of Top Green Design Firms
- #2 on *ENR*'s List of Top 200 Environmental Firms
- #2 on *ENR*'s List of Combined Design and CM/PM Professional Service Firms
- #3 on *BD+C*'s Giants 300 List of Green Design Firms
- #4 on *BD+C*'s Giants 300 List of Engineering/Architecture Firms
- #4 on *ENR*'s List of Top Program Management Firms
- #14 on *Defense Systems* Magazine's Super 75
- #16 on *ENR*'s List of Top 100 Design-Build Firms
- #29 on *G.I. Jobs* 2013 Top 100 Military-Friendly Employers

Representative Public Sector Clients

- All DoD Agencies
- DOE
- FEMA
- NASA
- U.S. Postal Service
- DOTs in all 50 States
- Chicago Transit Authority
- New York Metropolitan Transportation Authority
- New Jersey Transit Authority
- Santa Clara County Transit Authority
- Los Angeles County Metropolitan Transit Authority
- Transport for London
- Metro Transit, Minneapolis
- Miami-Dade Expressway Authority
- California Department of Water Resources
- New York Department of Environmental Protection
- Orlando Airport Authority
- Dallas/Fort Worth Airport Board
- Port Authority of New York and New Jersey
- San Diego Unified School District
- UK Nuclear Decommissioning Authority
- UK Ministry of Defence
- Australian Department of Defence

Representative Private Sector Clients

- Dow Chemical Company
- DuPont
- ARCO
- Ashland Inc.
- BP
- Dubai Ports World
- ExxonMobil
- BASF
- Merck
- GlaxoSmithKline
- U.S. Steel
- Lockheed Martin
- We Energies
- TVA
- Phillips Alliance
- General Motors
- General Electric
- Hyundai
- Toyota
- Shell Oil
- Chevron
- Amax Gold
- Rolls Royce Motor Cars

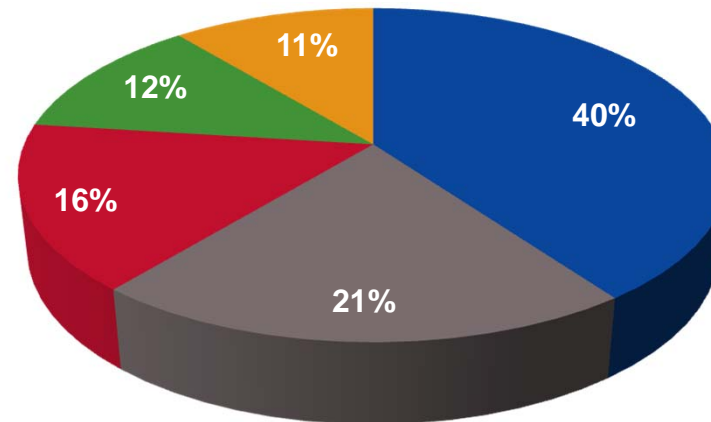
Office Locations in Nearly 50 Countries



Diversified Business Mix (2012 Revenues)

Federal	\$4.4 B
Oil & Gas	\$2.3 B
Infrastructure	\$1.8 B
Power	\$1.3 B
Industrial	\$1.1 B
Total	\$10.9 B*

*Year ended December 28, 2012



■ Federal ■ Oil & Gas ■ Infrastructure ■ Power ■ Industrial

Oil & Gas Market Sector

- Upstream
- Midstream
- Downstream
- Petrochemicals

Representative Oil & Gas Projects

SAGD Facilities and Cogeneration Plant

Construction, model fabrication, construction and pre-commissioning services for steam assisted gravity drainage (SAGD) facilities in Alberta; design, construction and commissioning for a natural gas-fired cogeneration plant, which generates steam for the SAGD facilities.



Albian Sands Bitumen Extraction Mine

Construction management, model fabrication and field construction services for a froth treatment facility and storage tank farm in Alberta; fabrication of pipe racks and process equipment models, which were then transported and assembled on location.



Valero St. Charles Refinery

As part of an expansion program at this Louisiana refinery, URS designed and installed a complete upgrade of the wastewater treatment plant to enhance existing units and add new processes and equipment.



Baku-Tbilisi-Ceyhan & South Caucasus Pipeline

Design and construction services for BP on two major pipelines in Eurasia: the 1,100-mile-long Baku-Tbilisi-Ceyhan, which runs between the Caspian and the Mediterranean seas, and the 430-mile-long South Caucasus natural gas pipeline, which runs from the Caspian Sea to Turkey.



Power Market Sector

- Nuclear
- Fossil Fuels
- Hydroelectric
- Alternative and Renewable
- Emissions Controls
- Transmission and Distribution

Representative Power Projects

We Energies Port Washington Generating Station

Engineering, procurement, construction and commissioning of 545-MW natural gas-fueled unit in Wisconsin.



Tennessee Valley Authority (TVA) FGD Systems

Joint venture with Mitsubishi Heavy Industries (MHI) for installation of flue gas desulfurization systems at coal-fired plants to reduce emissions.



Louisiana Energy Services National Enrichment Facility

Construction, construction management and procurement for the first new nuclear construction project in the last 25 years. This is the first new nuclear facility in the United States licensed under the NRC's one-step process.



Portland Wind Energy Project

Engineering, design and construction management for Pacific Hydro as part of its \$330 million Portland Wind Energy Project—one of the biggest wind farm developments in the Southern Hemisphere.



Industrial Market Sector

- Chemical and Pharmaceutical
- Commercial
- Manufacturing
- Mining

Representative Industrial Projects

Holcim Cement Plant

Construction management and general contractor services for one of the world's largest cement-manufacturing plants. The state-of-the-art facility has some of the lowest emissions of any cement plant in the United States.



United Kingdom Toyota Plants

Ongoing planning and engineering consultancy services for expansion programs at a Toyota production plant in North Wales, as well as a high-tech production and assembly plant in Derbyshire, UK.



BHP Billiton, Olympic Dam Tailings Storage

Design, procurement and construction management for a multi-million dollar mine tailings storage facility in Roxby Downs, Australia, used to store by-product tailings for copper, gold, silver and uranium.



Georgia Gulf, PVC Modernization

Front-end engineering and design, detailed engineering, procurement, and construction for 200,000-ton-per-year polyvinyl chloride production unit in Louisiana.



Summary

- Provides Services for Federal, Oil and Gas, Infrastructure, Power and Industrial Projects and Programs
- Turnkey Services through the Entire Project Life Cycle
- Integrated Program Management; Planning, Design and Engineering; Systems Engineering and Technical Assistance; Construction and Construction Management; Operations and Maintenance; and Decommissioning and Closure Services
- Client Focus, Global Reach